# Request for Proposals (RFP) Regional Economic Development Organization (REDO) Grant Program

RFP Release Date: July 30, 2018

RFP Deadline: August 17, 2018 by 4:00 p.m.

Late or incomplete applications will not be accepted.

Send RFP to: REDOApplications@state.ma.us

Cc: Applicable MOBD Regional Director.

Address: Executive Office of Housing & Economic Development

One Ashburton Place - Room 2101

Boston, MA 02108

Contact: Devon Goodall Email: <u>Devon.L.Goodall@mass.gov</u> Phone: 617-788-3603

#### **Table of Contents**

Announcement and P	Contract and Paym	
Eligibility / Ineligibility	– p.2	Grant Program repo
Use of Funds – p.3		Application checklis
Governance – p.4		Deliverables & Key
Selection Process and	d Criteria – p.5	Application - p.9-11

Contract and Payment – p.5
Grant Program reporting – p.5
Application checklists – p.6
Deliverables & Key Components – p.7
Application – p.9-11

## **Announcement and Purpose of Grant**

The Executive Office of Housing and Economic Development (EOHED) through the Massachusetts Office of Business Development (MOBD) is now accepting proposals for the Regional Economic Development Organization (REDO) Grant Program for FY2019.

Selected organizations must support regionally based efforts to nurture and facilitate economic growth and prosperity in the Commonwealth including, but not limited to, the identification of regional competitive strengths, challenges and opportunities, support of small businesses, regional cluster development strategies, the development of long-range regional workforce skills pipelines in collaboration with workforce and education partners, transportation and land use planning, and other systems-based activities related to the growth and retention of existing businesses and the attraction of new businesses into the Commonwealth.

REDOs shall work with MOBD in establishing and carrying out the regional initiatives and the scope of work with the given key components. The collaboration between MOBD and REDOs should provide efficient and consistent responses to businesses seeking assistance from the Commonwealth.

## **Eligibility**

- Be exempt from federal taxation under 501(c) of the Internal Revenue Code.
- Demonstrate a primary focus on regional economic development (such as creating, retaining, and attracting businesses across all industry sectors).
- Perform the services required by MGL Chapter 23A Section 3J and 3K, as amended by sections 8 and 9 of Chapter 219 of the Acts of 2016 – see Governance on p.7
- Operate regionally and service 10 or more contiguous cities/towns with interrelated economic assets.
- Develop programs to encourage participation in economic development activities from businesses, public and quasi-public agencies, and municipalities.
- Have received or have commitments to receive substantial financial and in-kind support from private resources or member municipalities.
- Be capable of and agree to provide services to the entire region identified in the proposal.

## **Ineligible Organizations**

- Governmental regional entities, which serve as regional or district planning commissions under M.G.L. Chapter 40B.
- Regional employment boards.
- Tourism councils under M.G.L. Chapter 23A § 14.
- Entities that are a political subdivision of a municipality or wholly owned by a municipality.

#### Use of Funds

#### **Limitation on Non-REDO Associated Overhead Costs**

 No more than 10% of the REDO grant can be used for the grantee's overhead costs which are not specifically related to REDO activities allowable pursuant to M.G.L. Ch. 23A § 3K. Activities not specifically listed in M.G.L. Ch. 23A section 3K shall qualified for REDO funding only if approved by EOHED and listed in the REDO application.

#### **Total Budgetary Limitations**

- This REDO grant may only supplement budgets; therefore, the requested amount should not exceed 50% of the organization's actual prior year operating budget (assuming the organization's current operating budget has not increased by more than 15% over the prior year).
- This grant is intended to increase organizational capacity and improve service delivery for the benefit of the Massachusetts business climate.
- Grant funds from the REDO Grant Program **cannot** be used to subsidize operating costs for the grantee's other (non-REDO) functions.
- Organizations shall file interim and annual reports as detailed in Grant Program Reporting section below.

### Other Public or Quasi-Public Funding Sources

- Organizations are required to list other funding sources on the application. Please disclose:
  - 1. The origin and amount of the funding;
  - 2. Detailed budgets and accounting documents for REDO grant funds in order to differentiate spending from each source of funding; and
  - 3. If applicable, describe any initiatives that are planned to be jointly funded through the REDO Grant and another public funding source.

## Governance: REDO Services Required by Section 9 of Chapter 219 of the Acts of 2016

Contracts for services entered into under this section shall include, but not be limited to, the following required services to be performed by the regional economic development organizations on behalf of the commonwealth:

- (i) assessing regional competitive strengths, weaknesses and opportunities;
- (ii) representing the regional business community in long-range workforce skills pipeline planning efforts to ensure robust skills and talent pipelines that meet regional needs;
- (iii) representing the regional business community in collaborative, long-range workforce skills, transportation and land use planning;
- (iv) promoting regionally significant industry clusters;
- (v) promoting connections across sectors of the regional economy;
- (vi) maintaining an inventory of key development parcels;
- (vii) marketing the region in coordination with the Massachusetts Marketing Partnership established under section 13A; and
- (viii) furnishing advice and assistance to businesses and industrial prospects which may locate in the region.

## Selection process and criteria

MOBD, in consultation with EOHED, will review and score the grant proposals and at its sole discretion contract with individual organizations and/or regional partnerships that demonstrate an ability to utilize grant funds to improve upon the region's economic competitiveness. Successful proposals will meet the minimum eligibility requirements, and:

- Detail a compelling vision for the use of public funds, in accordance with the contractual priorities
  outlined above, and in alignment with the Commonwealth's comprehensive economic development
  plan, Opportunities for All;
- Demonstrate the value added by the organization to the region, and present a thoughtful, organized, well-written and complete grant proposal;
- If applicable, demonstrate the successful implementation of services outlined in the organization's most recent REDO Grant Program contract with MOBD;
- Demonstrate a data-driven understanding of regional competitive strengths, challenges, and opportunities, and regionally significant industry clusters;
- Include regional collaboration. Partnerships are encouraged among similar organizations, including workforce and education partners, in the same region;
- The Massachusetts Office of Business Development reserves the right to require, as a condition of a
  grant of funds, that two or more organizations with significant overlap in service areas or initiatives
  create a regional partnership to ensure substantial coverage;
- If an organization serves less than 20 communities they can request no more than \$50,000. If an organization requests more than \$50,000, MOBD will review the request in coordination with EOHED.

## **Contract and Payment**

If the proposal is accepted for funding, disbursement of grant funds is subject to the execution of a contract with the grantee. The application and grant proposal narrative shall become the basis for MOBD's contract negotiations with the applicant to determine the precise scope of work, budget and use of funds. All documents deemed necessary by MOBD will be revised from the grant proposal and incorporated into the contract as attachments, including a scope of work submitted by the Grantee and approved by MOBD. References to all attachments will be written into the standard contract form prior to execution by the Grantee.

# **Grant Program Reporting**

- Reports (quarterly and annually) will follow template provided by MOBD and be published by EOHED, featuring business support, workforce development, communities, business success stories, partner organizations and regional areas of concern.
- It is expected that important regional highlights will be communicated in real-time to the MOBD Main Office or Regional Offices.
- Tracking template should be submitted quarterly and can be done jointly or separately.

## FY 2019 Regional Economic Development Organization

Applic	cation Checklist
	Application
	Attachment 1: List of board of directors, if available
	Attachment 2: Minimum 10 letters of support from municipalities
	Attachment 3: Most recent audited or reviewed financial statements
	Attachment 4: Schedule of grant usage
Applic	cation Checklist for Partnership
	Application – Completed by <u>lead organization only</u> ; other organization(s) must still complete Part I and
	II (page 1) of the application
	Attachment 1: List of board of directors, if available
	Attachment 2: Minimum 10 letters of support from municipalities
	Attachment 3: Most recent audited or reviewed financial statements for each partner
	Attachment 4: Joint schedule of grant usage

# Applicants for the FY19 Regional Economic Development Organization are committing to completing the following deliverables:

Key Components	Grant Deliverables	Reporting Metrics		
Business Support	Host 2-3 workshops for regional businesses, including at least 1 focusing on small business support.  Coordinate with MOBD Regional Director on expansion projects and opportunities to collaborate.  Provide the total number of jobs created and retained, and the total private business investment if available, and the number and names of small businesses that are being supported by the REDO.	<ul> <li>□ List of key clusters;</li> <li>□ Job numbers, including retained and created;</li> <li>□ Private investment in the region;</li> <li>□ 10 company referrals to MOBD Regional Director;</li> <li>□ List of business resource offerings.</li> </ul>		
Workforce Development	Consistent with the goals of the Governor's Workforce Skills Cabinet, ensure that initiatives and collaboration efforts are aligned with regional economic development, workforce development, and higher education strategic planning priorities.  Work in partnership with universities, community colleges, regional Workforce Development Boards, and vocational-technical schools to build pathways for available jobs in high-growth industries.	<ul> <li>Provide list of key employment statistics in the region;</li> <li>Host at least 1 job fair connecting vocational-technical school students with local employers;</li> <li>Participate in Workforce Skills Cabinet regional events and meetings, working with MOBD Regional Director to fulfill adhoc requests.</li> </ul>		
Communities	Maintain a list of, and provide a copy of, priority development sites. Support communities in the coordination of downtown districts and strategy. Support communities in the development of the Opportunity Zone program.	<ul> <li>Priority development site list;</li> <li>Number of downtowns assisted;</li> <li>Marketing materials to promote priority development sites, Opportunity Zones and downtown districts.</li> </ul>		
Communication, Highlights, Issues & Reports	Marketing the region in coordination with the Massachusetts marketing partnership established under section 13A; maintaining a calendar of regional events, major forums and groundbreakings.	<ul> <li>Meet with MOBD Regional Director at least once per month for updates on the program. Timely communication on major events and issues in the region.</li> <li>Submit publically presentable annual report, template to be provided.</li> </ul>		

PART I. APPLICANT INFORMATION							
Organization Na	me:						
Is this applicant organization applying as part of a regional partnership?							
If Yes, name of o	other organiz	ation(s) comprising t	he Partnership:				
Website(s):				·			
Lead Contact Info	ad Contact Name/Title:						
Organization Address							
Organization De	tails	Year established:	Numb	er of full time en	nployees:		
	•		•				
PART II. ORGANIZA	TION STRUCTU	RE & ELIGIBILITY					
Is the organization						Yes	No 🗌
Is the organization	n a membersh	• •				Yes	No
Does the organiza	ition have a Ri	If Yes, number of m	embers:			Yes	No 🗌
Does the organization have a Board of Directors?  If Yes, please attach a list of board members				Attac			
An IRS designated 501(c) - organization?				Yes	No 🗌		
Primarily focused on regional economic development?					Yes 🗌	No 🗌	
Represent 10 or more contiguous cities or towns?					Yes	No 🗌	
Actively engage in activities that promote job creation and retention across all industry sectors within the region identified in Part III?				ectors	Yes 🗌	No 🗌	
Have a comprehensive plan with formal programming that encourages participation in economic development activities by a wide variety of organizations, governments and businesses operating in the identified region?				conomic	Yes 🗌	No 🗌	
Receiving or have commitments to receive substantial financial and in-kind support from private resources or member municipalities?				Yes 🗌	No 🗌		
Capable of and agrees to provide services to the entire region identified in the proposal?					Yes 🗌	No 🗌	
Have a demonstrated history of collaboration with the business community, local officials, higher education and other strategic partners within the identified region?			s, higher	Yes 🗌	No 🗌		
Establish, track and evaluate results-driven performance measures of programs, initiatives and regional market activity?			Yes 🗌	No 🗌			
Perform the services required by MGL Chapter 23A Section 3J and 3K, as amended by Sections 8 and 9 of Chapter 219 of the Acts of 2016?					No 🗌		
Serve as or constitute as any of the following:							
Regional Employment Board under G.L. c. 40B?					Yes 🗌	No 🗌	
Tourism Council under G.L. c. 23A §14?					Yes 🗌	No 🗌	
Entities, which are political subdivisions of a municipality or wholly owned by a municipality?				Yes 🗌	No 🗌		

PART III. IDENTIFICATION OF REGION & GOVERAGE AREAS						
Indicate the total number of the following:						
Municipalities Represented:						
If applying as a p	If applying as a part of regional partnership, total combined municipalities represented:					
43D Communitie	43D Communities represented:					
Gateway Cities re	•					
Please list municipalities represented by the organizations (Please indicate 43D Communities with a pound (#) sign). Attachment 2: Please attach at least 10 letters of support from elected official from municipalities.						
PART IV. REDO G	RANT PROPOSAL	Narrative, <b>K</b> ey	COMPONENTS & P	ERFORMANCE ME	ASURES	
Narrative on pro	posed initiative	S				Attached
Applicants should address how the organization will align its initiatives to the key components described on the following pages. This is an opportunity for the REDO to self-identify initiatives and programming, define the most organizationally-relevant performance measures and ensure that the organization has the capacity to meet the minimum grant conditions and deliverables required by MOBD. The narrative should also include the value-added by the organization to the region and how it demonstrates the intended purposeful uses of grant funds. It should also include meaningful updates in REDO programming and development from the prior grant period (if applicable). Limited to 2 pages and should be organized by key component as shown below.						
**Partnerships are allowed a maximum of 3 pages for a signed joint narrative, including how the organizations will collaborate on executing the initiatives.						
Business Support:						
Workforce Development:						
Communities:						
List of Regional Partner Organizations:						

PART V. ORGANIZATION	OPERATING BUDGET, OTHER FUNDING & GRAI	NT REQUEST		
Operating Budget (not including REDO funding):	Total estimated operating budget: \$			
	What is the percentage of budget above from the private sector?		%	
	What is the percentage of budget above from public sector? (not including REDO grant funds)		%	
	*Note: both percentages should add up			
Line Item Budget:	Please attach or list a line item budget for			
Audited Financial Statements	Proposal Attachment 5 (provided by th audited or reviewed financial statemen applicant's most recent audited or reviewed	Attached		
Fadaval Overt	Did your organization or your affiliate orga grants in FY2018?	Yes No No		
Federal Grant Funds:	If yes, please list granting organization an	d amount:		
REDO Grant Funds:	Did your organization or affiliate organizat FY2018?	ion receive a REDO grant in	Yes No No	
NEDO GIANTI ANGO	If yes, please provide amount: \$			
	Did your organization or affiliate organizat REDO state or quasi-public funding in FY:		Yes No	
	If yes, please list granting organization an	d amount: \$		
Massachusetts State, Quasi and Local Grant Funds:	Will your organization or affiliate organization federal, non-REDO state or quasi-public p		Yes No No	
	If yes, please disclose in an attachment to origin and amount of the funding; 2) Defin will be differentiated; and 3) If applicable, planned to be jointly funded through the R funding source.	e how the REDO Grant funds describe any initiatives that are	Attached 🗌	
FY2018 REDO Funding Request:	Amount: \$ If an organization serves less than 20 con an organization serves more than 20 com review the request in coordination with EC	munities and requests more thar		

#### PART VI. CONFLICT OF INTEREST

Pursuant to Chapter 240 of the Acts of 2010, REDOs are subject to not only performance measurements (see <a href="http://www.malegislature.gov/Laws/GeneralLaws/Partl/TitleII/Chapter6A/Section16G">http://www.malegislature.gov/Laws/GeneralLaws/Partl/TitleII/Chapter6A/Section16G</a>) and uniform standards related to accounting procedures, personnel practices, and purchasing procedures, but they are also subject to conflict of interest rules (see <a href="http://www.mass.gov/ethics/education-and-training-resources/implementation-procedures/state-employees-summary.html">http://www.mass.gov/ethics/education-and-training-resources/implementation-procedures/state-employees-summary.html</a>). Accordingly, as a condition to receiving grant funds from MOBD, the REDO Grant contract shall require that in any matter in which a person, corporation or other business entity in which you or any member of your organization is in any way interested, such interest shall be disclosed in writing in advance and that you or any member of your organization having such an interest may not participate in a decision relating to such person, corporation or other business entity. As deemed necessary, the REDO Grant contract shall also require that the Grantee undergo a biennial audit and examination of the audited financial statements of the REDO conducted by the auditor of the Commonwealth.

l agree

# PART VII. SIGNATORY, CERTIFICATION & ACKNOWLEDGEMENT

I/We, (names and titles) of the (Regional Economic Development Organization) submitting a proposal for the FY2018 Regional Economic Development Organization Grant Program, as established by the Commonwealth of Massachusetts and administered by the Massachusetts Office of Business Development, hereby certify that I/we have been authorized to file this proposal and to provide the information within and accompanying this proposal. I/we certify that the information provided herein is true and complete and that it reflects the applicant's intentions to the best of my/our knowledge. I/We understand that the information provided within this proposal will be relied upon by the Commonwealth in deciding whether to contract with the organization and that the Commonwealth reserves the right to take action against the applicant organization or any other beneficiary if the Commonwealth discovers that the applicant intentionally provided misleading, inaccurate, or false information. I/We make this certification under the pains and penalties of perjury.

The signatories also hereby acknowledge that, under the Public Records law of the Commonwealth of Massachusetts, this application and all documents submitted in support thereof are public records under the provisions of Massachusetts G. I., Ch. 4, sec. 7 (26)

Massachusetts G. L., Ch. 4, sec. 7 (26).	
Type name here  E-Signature of REDO Representative	Date
Type name here E-Signature of REDO Representative	Date
This Application is requested electronically. For reporting purposes, please type in your name an	d click the box acknowledging your E-Signature.